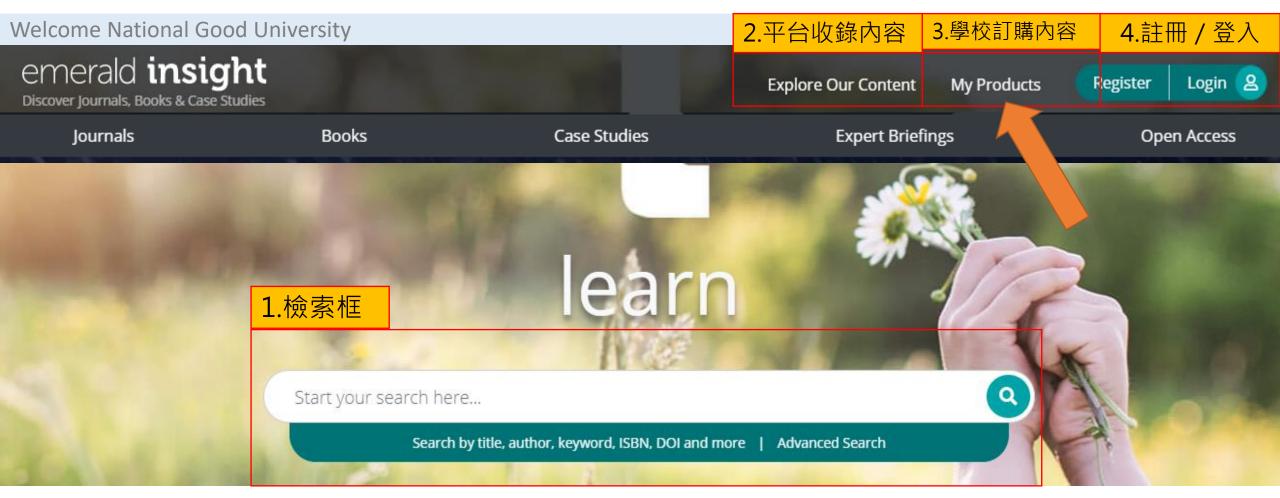


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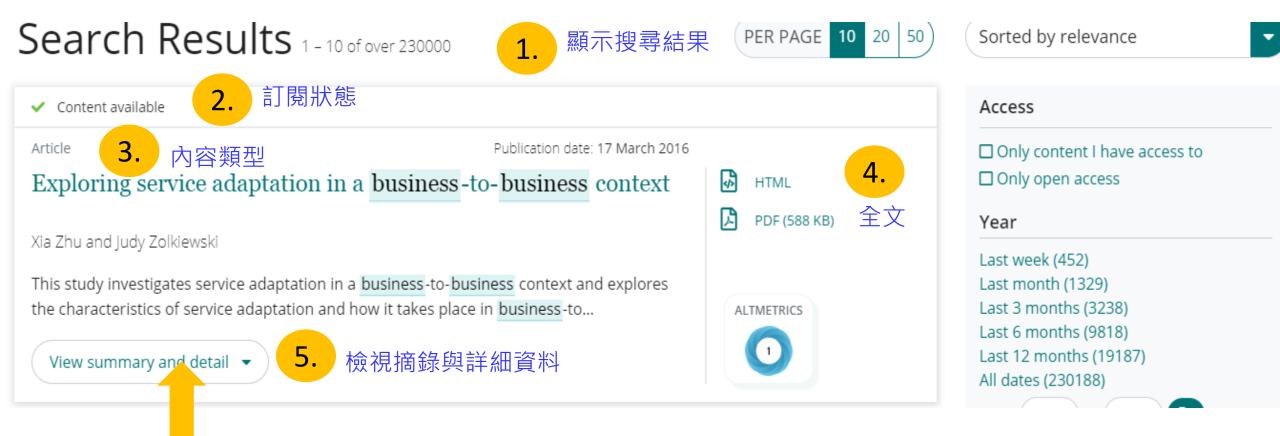


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The purpose of this paper is to explore the implications of the selfie for marketing management in the era of celebrity. The purpose is to show that the facilitation of the creative performance of consumer identity is a key element of the marketing management task for the media convergence era.

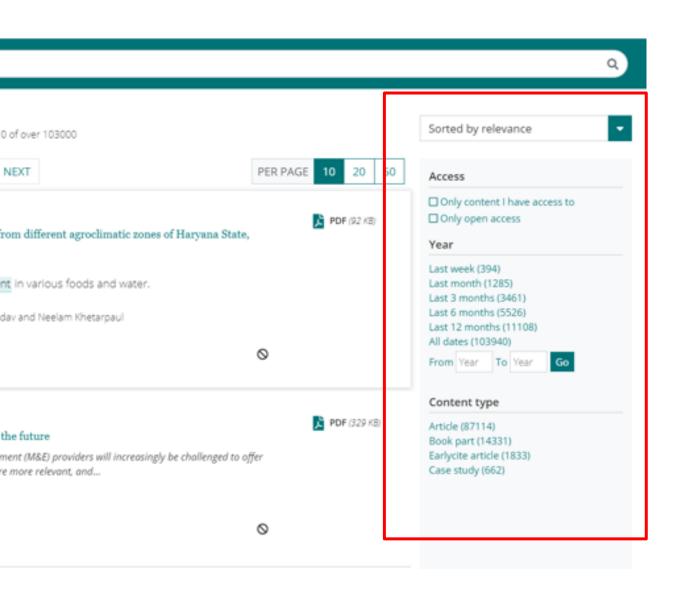
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The paper uses the selfle, the picture of oneself taken by oneself, as a metaphor to develop a conceptual exploration of the nature of marketing in the light of the dominance of celebrity and entertainment in contemporary media and entertainment.



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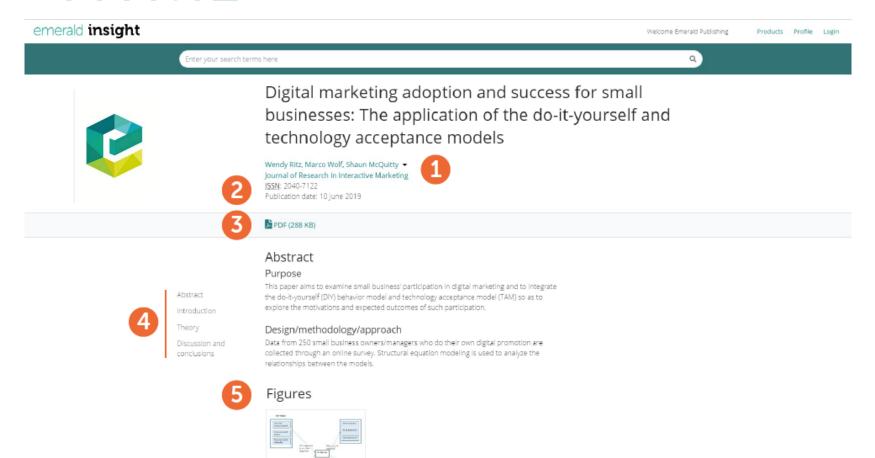


Figure 1.

DIY and TAM digital marketing model

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## Adding a strategic lens to feasibility analysis

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analysis

to feasibility

Adding a strategic lens

Received 18 August 2019 Revised 31 December 2019 8 May 2020 Accepted 23 May 2020

#### Abstract

Purpose – Traditional feasibility analysis is focused on the immediate and urgent needs of a new venture start-up. All four parts of the feasibility analysis (product/service, industry/market, organizational, and financial) are valuable and essential, but what is missed is a part that provided attention to the longer-term requirements for success and sustainability. A fifth strategic feasibility analysis is needed, focused on the long-term sustainability of the new venture. This strategic/contingent context-dependency lens considers the organization's long-term survival, confirming that organizational success depends on the new venture's ability to emphasize its uniqueness and fit with its external environment.

Design/methodology/approach – This paper takes advantage of the decades-long literature review in Strategy to combine known data with entrepreneurial practice in undertaking the feasibility analysis.

Findings – This enhanced feasibility analysis adds a strategic lens beyond the traditional four-part feasibility analysis, resulting in identifiable value-added benefits and awareness of potential opportunities or threats in the longer term.

Research limitations/implications - This research is conceptual and theoretical at this point, without field implementation.

Practical implications – New venture failure is an ongoing concern for many. This suggested strategic lens, especially the sustainability aspect (beyond the "what-do-we-need-to-do-to-open-the-doors" of much feasibility analysis) may prove very useful. Competitive advantage is examined in the traditional feasibility analysis, but this strategic lens suggests a longer term examination, and engages with competitor response.

Social implications – If adopted, this enhanced analysis may lead to greater success for new venture startups, thus less wasted time, energy and money.

Originality/value — This is the first attempt at adding a focused strategic lens to the traditional entrepreneurial feasibility analysis. This may seem like a simple and elementary shift of perspective, but the implications

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This paper illustrates that the interactive nature of service adaptation is particularly pertinent in a business-to-business context and that the phenomena needs much more careful attention as it provides a potential area for marketing managers to achieve service differentiation.

#### Citation

Zhu, X., Zolkiewski, J. and Ranaweera, C. (2016), "Exploring service adaptation in a business-to-business context", *Journal of Service Theory and Practice*, Vol. 26 No. 3.

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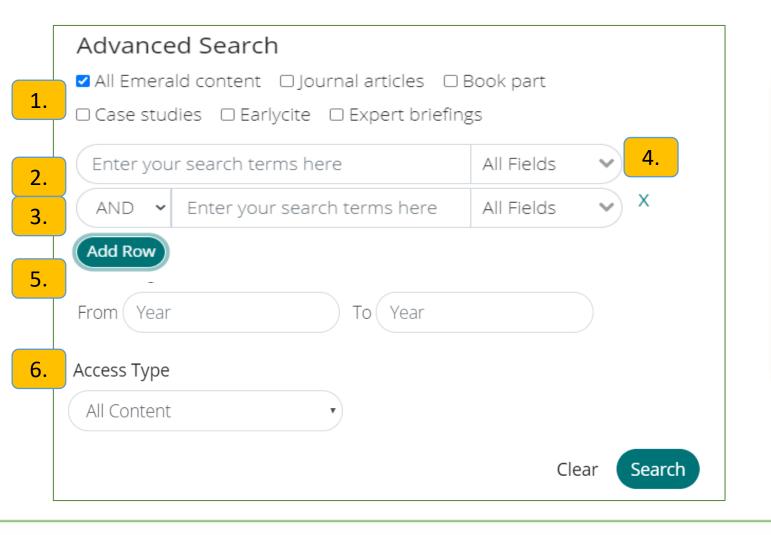


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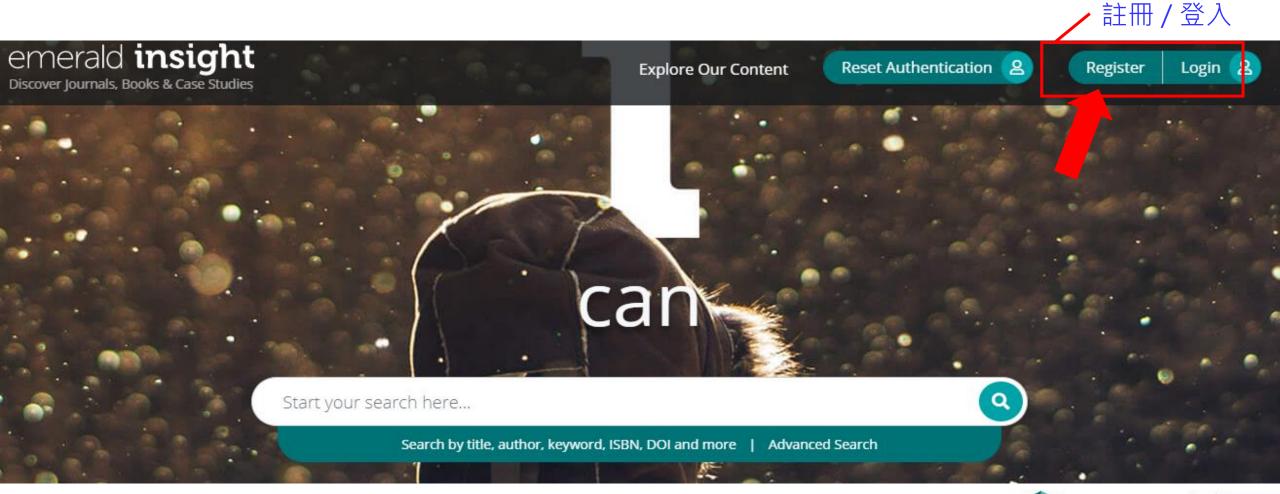
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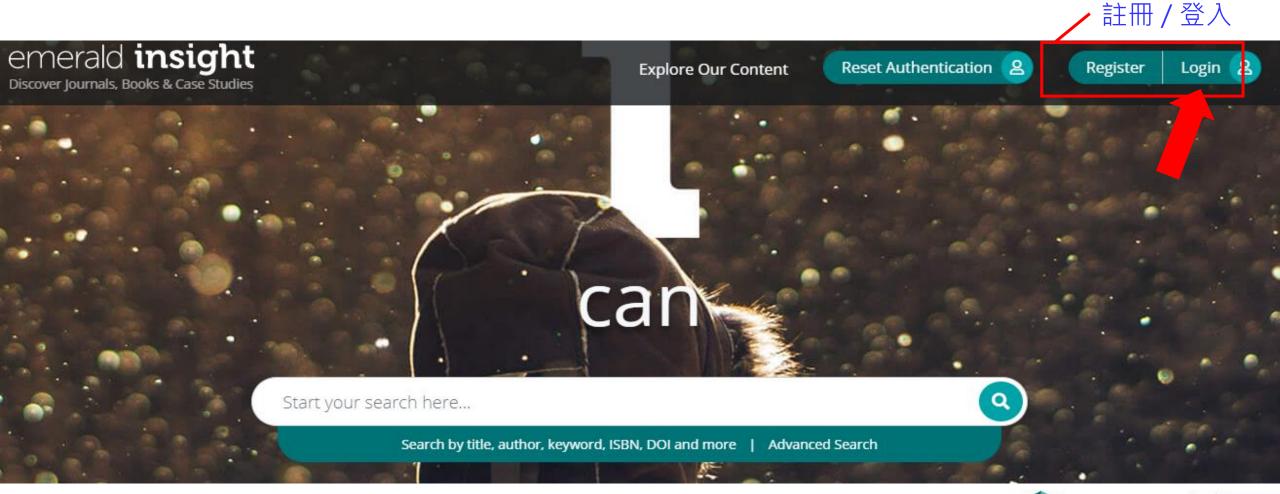
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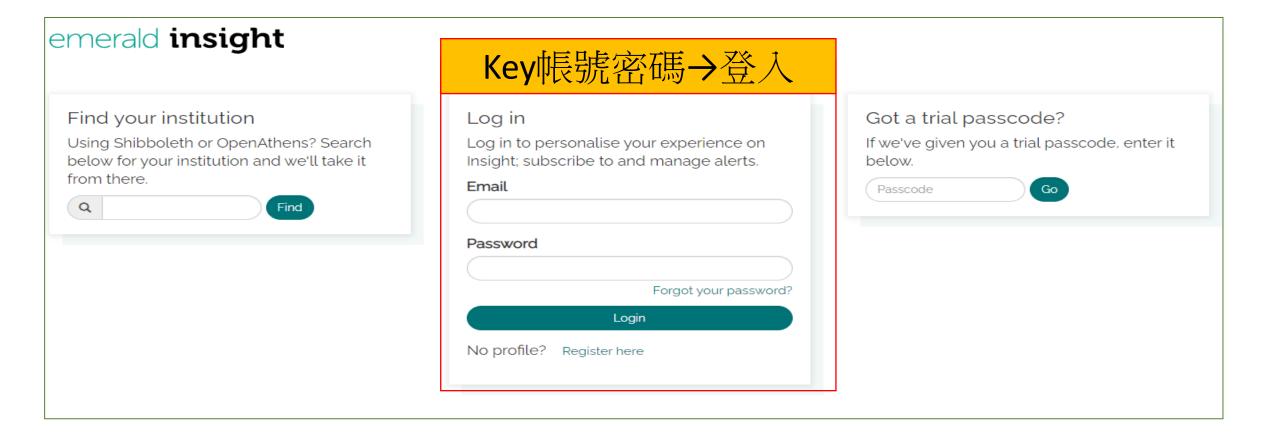


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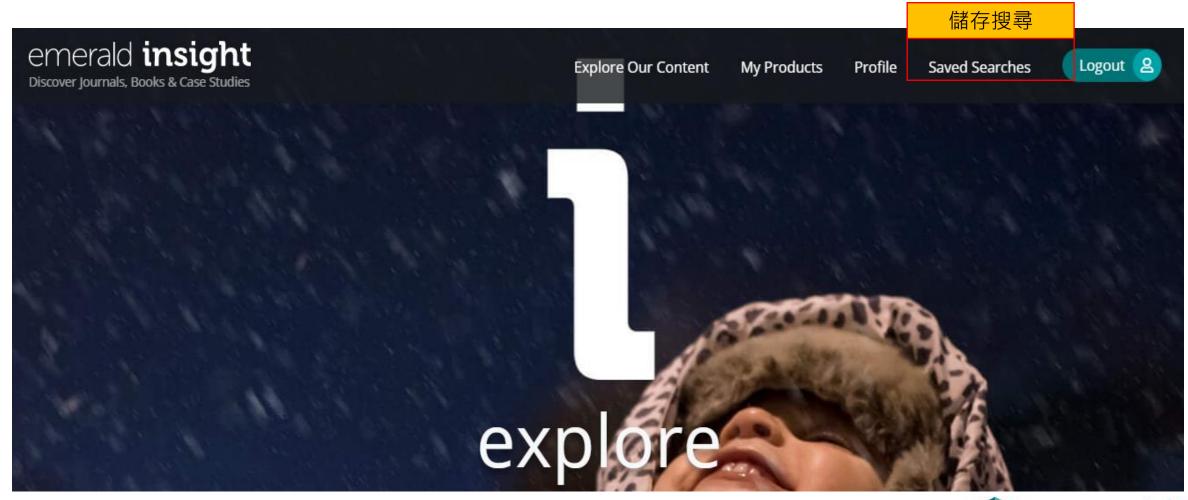


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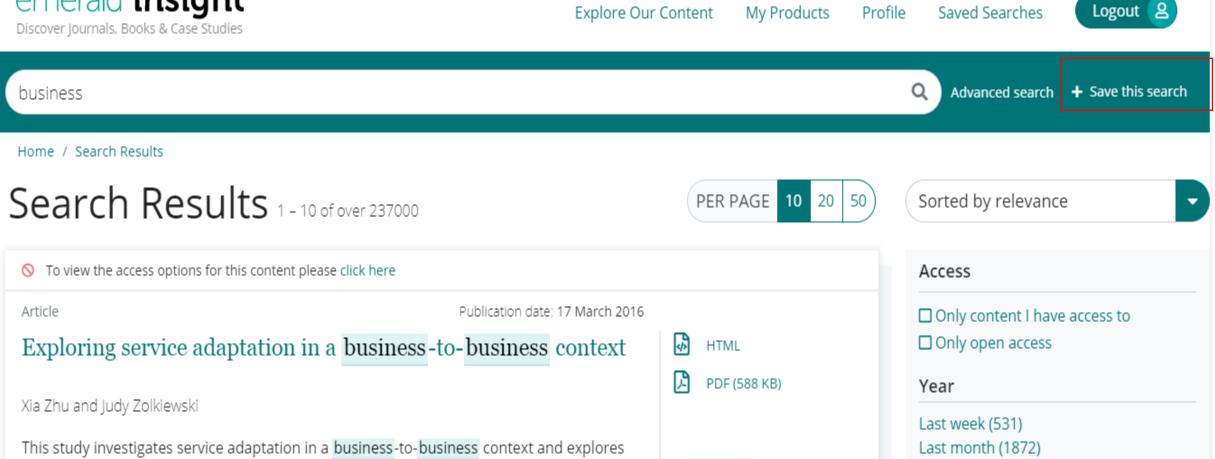
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